

Newsletter of DGM&E (October to December, 2020)

INTRODUCTION

Monitoring and Evaluation is one of the essential components in program /project management. The purpose of the monitoring and evaluation is to assist the Planning and Development effort and make it more focused to achieve the optimum delivery of the desired services. It provides more value to the development investment and keeps check on the overall progress of the project.

PROJECT TIPS

A brief detail of relevant “Project Tips” by DGM&E that need to be considered for good project management are mentioned below:

- It is essential to identify the project requirements because the project resources are the key factors that contribute in making a project successful.
- The defining moments of the project should be identified. This can be done by providing the life cycle of a project which includes the main phases such as initiation, planning, execution and closure.
- There is a need for adoption of cost and time effective strategies to avoid repeated revisions of PC-I.
- Sponsor’s assessment report be attached with relevant PC-IV.

MONITORING OF DEVELOPMENT PROJECTS

Monitoring is used to track progress against planned targets. The data acquired through monitoring is also used for evaluation of ADP projects. Monitoring of development projects were undertaken by DGM&E after regular intervals to check whether the actual physical and financial progress matches the planned scope of the projects. Monitoring assists in eliminating obstructions from the project¹. Total three (03) Monitoring project reports were issued during the period of October to December, 2020 by DGM&E including (02) 67% projects of Infrastructure Development and (01) 33% projects of Production Sector. The Sub-Sector wise detail of monitored projects is given below:



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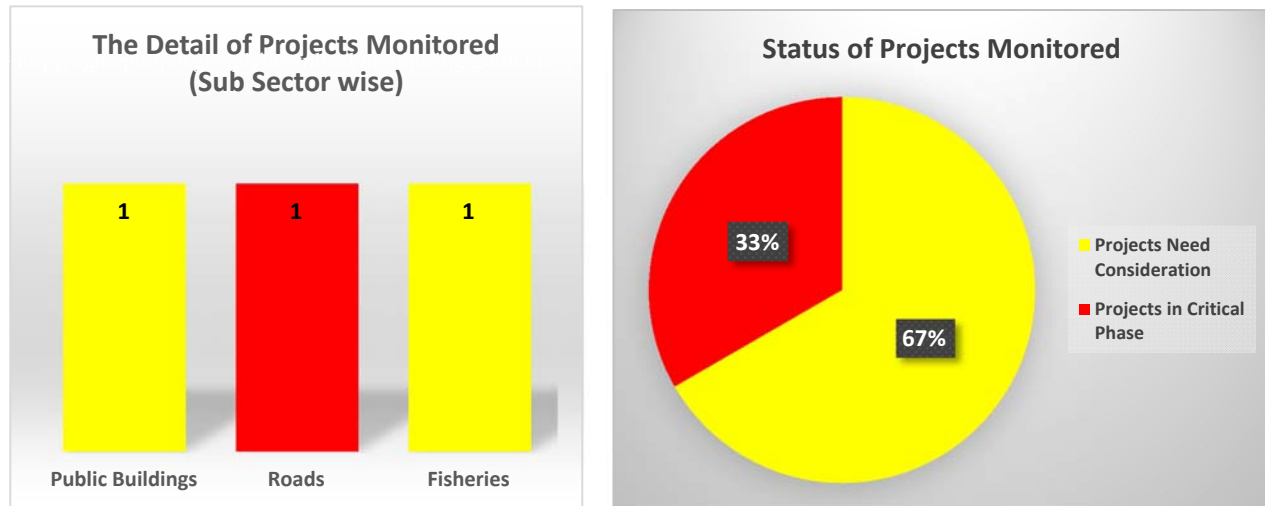
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¹ <http://dgmepunjab.gov.pk/download/monitoring-guidelines/>

The Detail of Projects Monitored (Sub-Sector wise)



Out of 03 projects (02) 67% projects need consideration (If difference of Financial and Achieved physical progress is between 10% and 20%), (01) 33% projects are in critical phase (If difference of Financial Progress & Achieved Physical Progress is greater by more than 20%) as shown in the figure given above:

LESSON LEARNED

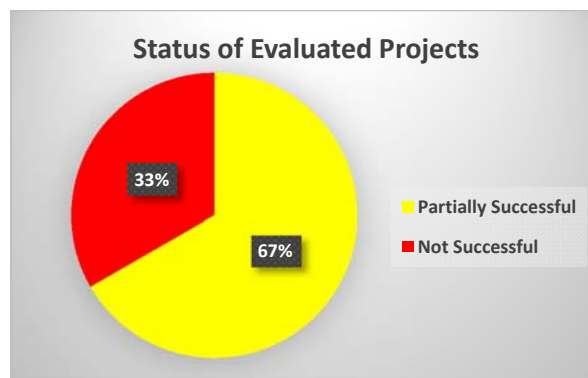
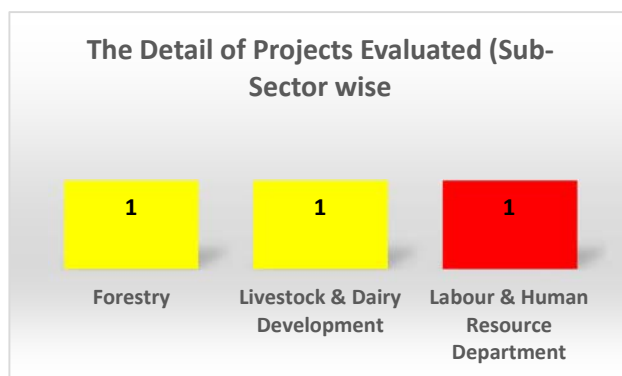
Labor & Human Resource Department, Punjab has initiated a mega project titled “Elimination of Child & Bonded Labor Project (Integrated Project for Promotion of Decent Work for Vulnerable Workers in Punjab Province)” from May 2014 to June 2019 in all 36 districts of Punjab to eliminate worst form of child labor in Punjab. The project was not a successful intervention, because three elements of project management i.e. Time, Cost and Scope are not in specified limits. The project evaluation revealed that there is 45.45% downward reduction in time period and 81.23% downward reduction in cost with change in scope of the project. Hence based on detailed assessment and analysis of project scope and achievements it is concluded that the project was an unsuccessful intervention.

EVALUATION OF DEVELOPMENT PROJECTS

Evaluation is the systematic and objective assessment of an ongoing (Mid Term) or completed project (End Term), program or policy, its design, implementation, and results. The aim is to determine the relevance, fulfillment of objectives, development efficiency, effectiveness, impact and sustainability of the projects². Total three (03) Evaluation project reports were issued during the period of October, 2020 to December, 2020 by DGM&E including (02) 67% projects of Production Sector, (01) 33% projects of Services Sector. The sub-sector wise detail of evaluated projects is given below:

² <http://dgmepunjab.gov.pk/download/evaluation-guidelines/>

The Detail of Projects Evaluated (Sub-Sector wise)



Out of 03 projects (02) 67% are Partially Successful Projects (If either time, cost or scope parameters are met the project is Partially Successful), (01) 33% are Not Successful Projects (If neither time, nor scope, nor cost parameters are met the project is Not Successful) as shown in the figure given above:

EVALUATION COMMITTEE MEETINGS (ECMs)

A Committee which discusses Terminal Evaluation of development projects and recommends for their transfer from development to non-development side. The forum also recommends impact assessment of completed evaluation projects and facilitate evidence based planning on the basis of lesson learnt/feedback of terminal evaluation report. (As per notification NO. 35(231) PO (Coord) P&D/2010 Dated: 21st July, 2012)

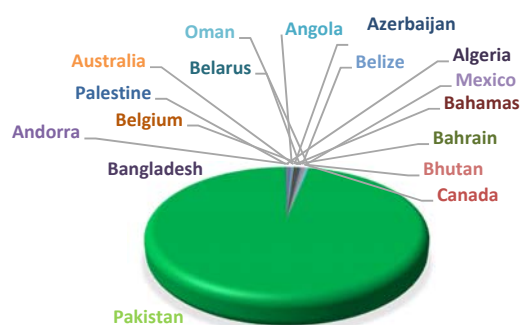
Total 07 Evaluation Committee Meetings (ECMs) were being conducted to deliberate facts and findings reported in the evaluation reports in the presence of all stakeholders. The total number of evaluated projects presented between October, 2020 to December, 2020 were 27 including (05) 19% SNE and (22) 81% Non SNE projects. During the period, 04 projects were recommended to be transferred on SNE.

Sr. No	ECM Number	Date of ECM	Total Projects Discussed	Non SNE projects	Total SNE Projects	Projects Recommended to be Transferred on SNE
1	188 th	October 16, 2020	10	10	0	0
2	189 th	October 23, 2020	11	11	0	0
3	190 th	November 13, 2020	1	0	1	1
4	191 th	November 18, 2020	2	0	2	2
5	192 th	December 08, 2020	1	0	1	1
6	193 th	December 11, 2020	1	0	1	0
7	194 th	December 29, 2020	1	01	0	0
TOTAL			27	22	05	04

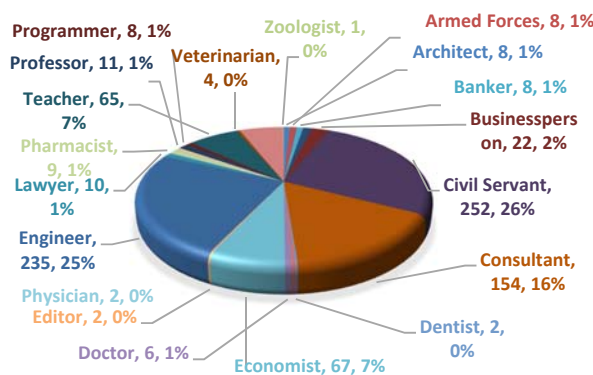
Analysis of Documents Downloaded from DGM&E Web portal.

A web portal is a specially designed website that brings information from diverse sources, like emails, online forums and search engines, together in a uniform way. Therefore, DGM&E official web portal has always helped line departments, academia and other important stakeholders to get first-hand knowledge regarding ADP's completed and ongoing projects. The Monitoring & Evaluation reports along with Third Party Validation (TPV) reports, Advertisement and Minutes of Meetings (MOM) etc. are easily accessible and downloaded from this portal. However, to set a check on the usage of DGM&E's documents, the department has applied a bear minimum information (condition) to be provided by its users. Now, in order to download a document, the user has to mention his/her name, valid email address, country of origin, purpose of downloading and his/her profession. Following graphs are reflecting the usage/number of downloads documents, country of origin, profession and purpose wise during the quarter (October to December, 2020) as under discussion.

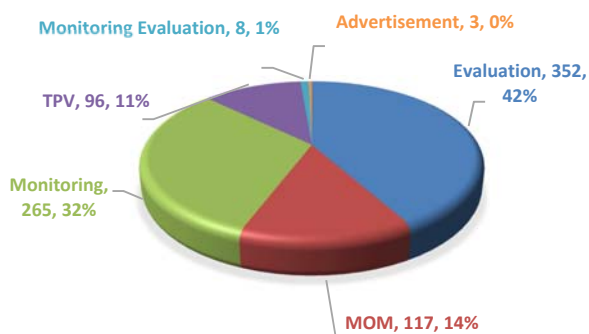
Countries from Where Documents Were Downloaded During the Quarter



People with different professions who downloaded the documents during the Quarter



Documents Downloaded During the Quarter



Purpose for Which Documents Were Downloaded During the Quarter

